

	Budget 2011: Approved by GA2011		Result 2011: Certified by Mazars Accounting		Budget 2012 (Approved 10 December 2011 by Board)	
	Income	Expenditures	Income	Expenditures	Income	Expenditures
Projects Activities	€ 828,341.00	€ 828,341.00	€ 619,828.00	€ 651,969.00	€ 974,631.42	€ 974,631.42
Income for Association						
European Union (Jean Monnet, Comenius, Enlargement)	€ 120,000.00		€ 156,328.00		€ 209,500.00	
The Netherlands MFA	€ 90,000.00		€ 85,420.00		€ 8,000.00	
Norway MFA			€ 43,503.00		€ 26,000.00	
Belgium MFA			€ 6,115.00		€ 11,450.00	
Open Society Foundations	€ 19,000.00		€ 7,221.00		€ 22,650.00	
Anna Lindh Foundation	€ 15,000.00		€ 28,631.00			
Partner Projects	€ 10,000.00		€ 388.00		€ 13,000.00	
UN Development Programme	€ 40,000.00					
Annual Conference 2011			€ 9,073.00			
Annual Conference 2012			€ 14,393.00		€ 15,000.00	
Membership Fees	€ 15,000.00		€ 7,918.00		€ 11,000.00	
Donations, Other	€ 1,700.00		€ 1,640.00		€ 1,700.00	
Consultancy, Awards	€ 5,000.00		€ 1,674.00		€ 5,000.00	
Interest	€ 500.00		€ 1,239.00		€ 500.00	
Operational Costs						
Personnel		€ 218,977.00		253,239		€ 232,218.24
Travel costs		€ 12,000.00		12,796		€ 14,000.00
Board and Lodging		€ 12,000.00		15,626		€ 14,000.00
Equipment		€ 2,500.00		-		€ 2,500.00
Software		€ 400.00		-		€ 400.00
Phone, fax		€ 1,500.00		1,960		€ 1,500.00
Internet, E-mail		€ 3,000.00		982		€ 3,000.00
Office Materials		€ 2,000.00		112		€ 2,000.00
Postage		€ 1,500.00		1,244		€ 1,500.00
Books		€ 400.00		314		€ 400.00
Representation		€ 1,500.00		472		€ 1,500.00
Housing		€ 18,000.00		17,946		€ 18,000.00
Insurance		€ 3,000.00		2,958		€ 3,000.00
Banking costs		€ 750.00		787		€ 750.00
Information/Publishing		€ 2,000.00		104		€ 2,000.00
Maintenance and repair		€ 2,000.00		1,720		€ 2,000.00
Out of pocket expenses		€ 1,000.00				€ 1,000.00
Subcontracting		€ 4,000.00		10		€ 1,500.00
Translation		€ 1,000.00				€ 1,000.00
Bulletin		€ 1,500.00		500		€ 1,500.00
Other				594		
Financial administration						
Annual External Audit		€ 15,000.00		4,760		€ 6,470.00
Parsec Salary Administration		€ 2,250.00		2,487		2500
Bookkeeping		€ 8,500.00		8,598		€ 8,500.00
Depreciation		€ 4,300.00		4,026		€ 4,300.00
	€ 1,144,541.00	€ 1,147,418.00	€ 983,371.00	€ 983,204.00	€ 1,298,431.42	€ 1,300,169.65
Result	-€ 2,877.00		€ 167.00		-€ 1,738.24	