

	Budget 2013: Approved by GA2013		Result 2013: Certified by Mazars Accounting		Budget 2014 Scenario 1 (Approved by Board)		Budget 2014 Scenario 2 (Approved by Board)	
	Income	Expenditures	Income	Expenditures	Income	Expenditures		
Projects Activities	€ 681,651.50	€ 681,651.50	€ 719,950.00	€ 719,950.00	€ 769,388.00	€ 769,388.00	€ 592,388.00	€ 592,388.00
Income for Association								
European Union (Jean Monnet, Comenius, Enlargement, Information Society)	€ 255,573.00		€ 281,734.00		€ 319,747.00		€ 121,160.00	
Norway MFA / Open Society ex-Yu	€ 44,250.00		€ 40,754.00		€ 22,000.00		€ 22,000.00	
Belgium MFA								
Open Society Foundations (Lebanon & Leadership Fund)	€ 18,500.00		€ 11,276.00		€ 30,000.00		€ 50,000.00	
Anna Lindh Foundation	€ 4,375.00		€ 6,333.00		€ 10,000.00		€ 10,000.00	
Partner Projects	€ 1,500.00		€ 744.00		€ 3,000.00		€ 3,000.00	
Annual Conference 2013	€ 35,000.00		€ 17,871.00					
Annual Conference 2014	€ 10,000.00		€ 9,000.00		€ 8,000.00		€ 8,000.00	
Annual Conference 2015					€ 10,000.00		€ 10,000.00	
Training Seminar 2013	€ 1,500.00		€ 2,850.00		€ 7,000.00		€ 7,000.00	
Membership Fees	€ 11,000.00		€ 9,520.00		€ 10,000.00		€ 10,000.00	
Donations, Other	€ 1,700.00		€ 469.00		€ 1,700.00		€ 1,700.00	
Consultancy, Awards	€ 5,000.00		€ 35,004.00		€ 45,000.00		€ 45,000.00	
Interest	€ 500.00		€ 70.00		€ 500.00		€ 500.00	
Operational Costs								
Personnel		€ 300,368.55		€ 327,389.00		€ 301,432.00		€ 244,427.00
Travel costs		€ 14,000.00		€ 10,730.00		€ 15,500.00		€ 6,500.00
Board and Lodging		€ 14,000.00		€ 15,130.00		€ 14,500.00		€ 6,500.00
Equipment		€ 2,000.00		€ 768.00		€ 8,000.00		€ 500.00
Software		€ 400.00		€ 163.00		€ 400.00		€ 500.00
Phone, fax		€ 1,500.00		€ 3,532.00		€ 2,500.00		€ 1,500.00
Internet, E-mail		€ 1,200.00		€ 1,185.00		€ 2,000.00		€ 1,000.00
Office Materials		€ 2,000.00		€ 478.00		€ 1,000.00		€ 1,000.00
Postage		€ 1,200.00		€ 278.00		€ 800.00		€ 800.00
Books		€ 400.00		€ 617.00		€ 1,000.00		€ 500.00
Representation		€ 1,500.00		€ 970.00		€ 1,500.00		€ 750.00
Housing		€ 18,000.00		€ 18,621.00		€ 22,000.00		€ 14,750.00
Insurance		€ 3,000.00		€ 2,411.00		€ 3,000.00		€ 1,500.00
Banking costs		€ 750.00		€ 1,793.00		€ 750.00		€ 1,250.00
Information/Publishing		€ 2,000.00		€ 1,590.00		€ 2,000.00		€ 1,000.00
Maintenance and repair		€ 2,000.00		€ 2,148.00		€ 2,200.00		€ 400.00
Out of pocket expenses								
Subcontracting		€ 1,500.00		€ 1,200.00		€ 1,500.00		€ 100.00
Translation		€ 600.00				€ 600.00		
Bulletin		€ 1,500.00						
Other (subscriptions and fees)		€ 167.45		€ 3,059.00				
Website						€ 5,000.00		
Historiana Tools & Hosting						€ 9,000.00		
Historiana Editing Meetings						€ 11,000.00		
Regional Programme Impact Assessment						€ 9,000.00		
International History Network						€ 8,000.00		
Remembrance Policy Network						€ 7,000.00		
		€ 20,770.00		€ 23,535.00		€ 21,370.00		€ 5,130.00
Financial administration (Annual External Audit, Salary Administration, Bookkeeping, Depreciation)								
	€ 1,070,549.50	€ 1,070,507.50	€ 1,135,575.00	€ 1,135,547.00	€ 1,236,335.00	€ 1,220,440.00	€ 880,748.00	€ 880,495.00
Result	€ 42.00		€ 28.00		€ 15,895.00		€ 253.00	

*In scenario 1 the OSF Leadership grant will be used in 1 year (50,000 euro). In scenario 2, with an operating grant, the OSF Leadership grant will be used in 2 years (so 30,000 euro in year 1).

**The final budget line refer to costs for the annual audit, payroll, accountant costs for interim and project reportage and depreciation of computers.

In scenario 1, without operating grant, these costs will be substantially lower as there will be less staff members and consequently lower accountant and payroll